"This is only a **preview** of the exam questions. To take the actual exam, please refer back to the bulletin and click on the 'Click here to go to the Internet Exam' link at the bottom of the bulletin."

# **Qualifications Assessment**

For the classification of:

# **Labor Relations Specialist**



Project conducted by:

Human Resources Modernization Project
March 2011

#### **SECTION 1: Tasks**

#### Instructions:

Using the rating scale(s) provided below, you will self-rate your experience performing specific job-related tasks.

Respond to each of the following statements by indicating how the statement applies to you. You are required to respond to every statement by marking one option from the scale provided.

In responding to each statement, you may refer to your FORMAL EDUCATION, FORMAL TRAINING COURSES, and/or WORK EXPERIENCE whether paid or not paid.

### **KNOWLEDGE RELATED TO PERFORMING THIS TASK:**

### 4 = Extensive Knowledge

I possess an expert knowledge level to the extent that I could effectively perform this task in the most difficult and complex situations. I could instruct others on specific aspects of this task.

# 3 = Substantial Knowledge

I possess an advanced knowledge level to the extent that I could effectively perform this task under the majority of circumstances or situations encountered.

### 2 = Moderate Knowledge

I possess a sufficient knowledge level that would allow me to perform this task successfully in routine situations.

# 1 = Limited Knowledge

I have some knowledge of how to perform this task, but may require additional instruction to apply my knowledge effectively.

mendence apply my memodge encourery.	
0 = No Knowledge I have no knowledge of how to perform this task or what it may entail.	
1. Serving as	a liaison between two parties in the resolution of issues.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge

Advising and informing decision makers regarding the interpretation of provisions of contractual agreements.		
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge	
3. Determining laws.	g compliance with policies, procedures, contractual agreements, rules and	
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge	
4. Preparing re	esponses to complaints and/or grievances.	
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge	
5. Making reco	ommendations in response to complaints and/or grievances.	
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge	
6. Analyzing case law or administrative regulations relating to employment.		
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge	

relations ( informatio procedure	ng research on assignments and projects relating to various aspects of labor e.g., grievances, legislative analysis, special projects, public inquiries, union in requests) by referring to collective bargaining agreements, policies, es, laws and rules, past practice information, and other resources to obtain ovide information to others.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
8. Preparing employme	written correspondences regarding labor relations, human resources, and/or ent.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
9. Participatir	ng in groups or committees to develop or change policies and procedures.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
10. Investiga	ating grievances and/or complaints including interviewing witnesses.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge

11. Providing consultation and advice to management on responses to grievances and/or complaints regarding labor relations matters.	
<ul> <li>□ Extensive Knowledge</li> <li>□ Substantial Knowledge</li> <li>□ Moderate Knowledge</li> <li>□ Minimal Knowledge</li> <li>□ No Knowledge</li> </ul>	
12. Ensuring compliance and responding to complaints regarding alleged violations of State and/or Federal labor laws and regulations.	
<ul> <li>□ Extensive Knowledge</li> <li>□ Substantial Knowledge</li> <li>□ Moderate Knowledge</li> <li>□ Minimal Knowledge</li> <li>□ No Knowledge</li> </ul>	
13. Participating in the development of management's positions on matters within the scope of bargaining.	
<ul> <li>□ Extensive Knowledge</li> <li>□ Substantial Knowledge</li> <li>□ Moderate Knowledge</li> <li>□ Minimal Knowledge</li> <li>□ No Knowledge</li> </ul>	
14. Meeting with employee organizations to discuss and/or resolve issues.	
<ul> <li>Extensive Knowledge</li> <li>Substantial Knowledge</li> <li>Moderate Knowledge</li> <li>Minimal Knowledge</li> <li>No Knowledge</li> </ul>	
15. Developing training lesson plans and conducting training for management on labor relations matters (e.g. contract administration, grievance handling).	
<ul> <li>□ Extensive Knowledge</li> <li>□ Substantial Knowledge</li> <li>□ Moderate Knowledge</li> <li>□ Minimal Knowledge</li> <li>□ No Knowledge</li> </ul>	

16. Interviewing employees, witnesses, etc. in preparation for administrative hearings in various arenas to represent management's interests.	
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
17. Preparing set with its provisi	tlement agreements for management's approval and ensuring compliance ions.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
18. Writing propo	sals in preparation for contract negotiations, impact bargaining, meet tings, etc.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
	tices to employee organizations regarding program changes on wages, er terms and conditions of employment.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge
implementing	and developing positions on recommended policies and procedures for management's position related to proposed legislation, case law, strative rule changes.
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge

21. Developing and applying the appropriate communication style to a wide range of situations.	
	Extensive Knowledge Substantial Knowledge Moderate Knowledge Minimal Knowledge No Knowledge

# **SECTION 2: Knowledge and Abilities**

#### Instructions:

Using the rating scale(s) provided below, you will self-rate your experience in accordance to specific job-related knowledge and abilities.

Respond to each of the following statements by indicating how the statement applies to you. You are required to respond to every statement by marking one option from the scale(s) provided.

In responding to each statement, you may refer to your FORMAL EDUCATION, FORMAL TRAIING COURSES, and/or WORK EXPERIENCE whether paid or not paid.

# HOW MUCH EDUCATION, TRAINING, AND/OR EXPERIENCE DO YOU POSSESS IN THE FOLLOWING AREAS?

## 4 = Extensive Education, Training, and/or Experience

I have extensive education, training, and/or experience using and/or applying this knowledge or ability. I could effectively apply this knowledge or ability to the most difficult and complex situations, and I could instruct others on the specific aspects of this knowledge or ability.

#### 3 = Substantial Education, Training, and/or Experience

I have substantial education, training, and/or experience using and/or applying this knowledge or ability. I could effectively apply this knowledge or ability to many circumstances or situations.

# 2 = Moderate Education, Training, and/or Experience

I have moderate education, training, and/or experience using and/or applying this knowledge or ability.

# 1 = Minimal Education, Training, and/or Experience

I have limited education, training, and/or experience using and/or applying this knowledge or ability.

## 0 = No Education, Training, and/or Experience

I have no education, training, and/or experience relevant to this knowledge or ability.

22. Knowledge of the structure and content of the English language including the	
meaning and spelling of words, rules of composition, and grammar in order to	
effectively communicate in writing and verbally to others.	
	Extensive Education, Training, and/or Experience
	Substantial Education, Training, and/or Experience
	Moderate Education, Training, and/or Experience
	woderate Education, Training, and/or Expendence

	Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	
23. Knowledge of problem-solving techniques and processes to facilitate the identification and resolution of issues.		
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	
	dge of Internet, electronic mail software, or other basic personal computer and software applications to complete projects or assignments.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	
	dge of negotiation strategies, tactics, and impasse procedures in order to ly represent management in the bargaining process.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	
26. Knowledge of grievance and complaint procedures in order to effectively analyze and respond timely to grievances and complaints.		
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	
27. Knowledge of the principles of management's rights (e.g. hiring, discipline, promotion, assignments), employee representation rights, and unfair labor practices.		
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	

28. Knowledge of investigative techniques to prepare and resolve grievances, complaints, etc.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
	edge of the principles and scope of bargaining and the bargaining process in the or public sector.
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
	to handle stressful or sensitive situations with professionalism, tact, and acy in order to achieve a resolution.
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
31. Ability to work with all levels in an organization to provide information and ensure employer is in compliance with labor/management relations laws, policies, procedures, and labor agreements.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
32. Ability to analyze various forms of data accurately to provide statistical and/or informational reports to management or others.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience

33. Ability to analyze and apply appropriate laws, rules, regulations, and collective bargaining agreements.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
	conduct research from various sources, compiles information and data, develop, evaluate alternatives and take effective action.
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
35. Ability to situations.	use good judgment and make sound recommendations in critical
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
36. Ability to maintain confidentiality to preserve the integrity of labor relations issues or human resources-related matters.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience
37. Ability to support and advocate an employer's position to others.	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience

38. Ability to communicate and promote a cooperative working environment during stressful situations in the resolutions of issues.	
<ul> <li>Extensive Education, Training, and/or Experience</li> <li>Substantial Education, Training, and/or Experience</li> <li>Moderate Education, Training, and/or Experience</li> <li>Minimal Education, Training, and/or Experience</li> <li>No Education, Training, and/or Experience</li> </ul>	
39. Ability to communicate with all levels in an organization to provide and/or summarize information related to labor/management relations laws, policies, procedures, and labor agreements.	
<ul> <li>Extensive Education, Training, and/or Experience</li> <li>Substantial Education, Training, and/or Experience</li> <li>Moderate Education, Training, and/or Experience</li> <li>Minimal Education, Training, and/or Experience</li> <li>No Education, Training, and/or Experience</li> </ul>	
40. Ability to be flexible in adapting to changes in priorities, assignments, and/or other interruptions, which may impact pre-established timelines and courses of action for completing projects or assignments.	
<ul> <li>Extensive Education, Training, and/or Experience</li> <li>Substantial Education, Training, and/or Experience</li> <li>Moderate Education, Training, and/or Experience</li> <li>Minimal Education, Training, and/or Experience</li> <li>No Education, Training, and/or Experience</li> </ul>	
41. Ability to evaluate written materials and make recommendations for actions based upon documented data and information.	
<ul> <li>Extensive Education, Training, and/or Experience</li> <li>Substantial Education, Training, and/or Experience</li> <li>Moderate Education, Training, and/or Experience</li> <li>Minimal Education, Training, and/or Experience</li> <li>No Education, Training, and/or Experience</li> </ul>	
42. Ability to write clear and concise reports, correspondence, or policies and procedures using proper English, grammar, punctuation, and sentence structure.	
<ul> <li>Extensive Education, Training, and/or Experience</li> <li>Substantial Education, Training, and/or Experience</li> <li>Moderate Education, Training, and/or Experience</li> <li>Minimal Education, Training, and/or Experience</li> </ul>	

	No Education, Training, and/or Experience	
43. Ability to others.	establish and maintain cooperative working relationships and credibility with	
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	
44. Ability to facilitate meetings.		
	Extensive Education, Training, and/or Experience Substantial Education, Training, and/or Experience Moderate Education, Training, and/or Experience Minimal Education, Training, and/or Experience No Education, Training, and/or Experience	